People and Communities Strategy

Our Strategic Plan for Change to a Strengths
Based Model

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Strategic approach

Be Well and Stay Safe

WCC People's Directorate and its partners will **co-produce** ways of working with citizens to enable them to:

Be Independent and Connected

Be Supported

"It is our priority, working with partners, to ensure Worcestershire residents are healthier, live longer, have a better quality of life and **remain independent** for as long as possible."

Driving Best Practice – Managing Demand/Cost

Tier 1 – Universal and Self Service

Gross Budget c.£25m

Prior to Covid:

- 69% of contacts resolved at Tier 1
- 4.9% resolved at Tier 2
- 26% progressed to T3

Developing the T1 and T2 services will be critical to managing demand.

Implementation of the new TOM, Peopletoo estimate cumulative savings and cost £9m-£21m

Tier 2 – Targeted Interventions

70%

20%

Tier 3 – Services 10%

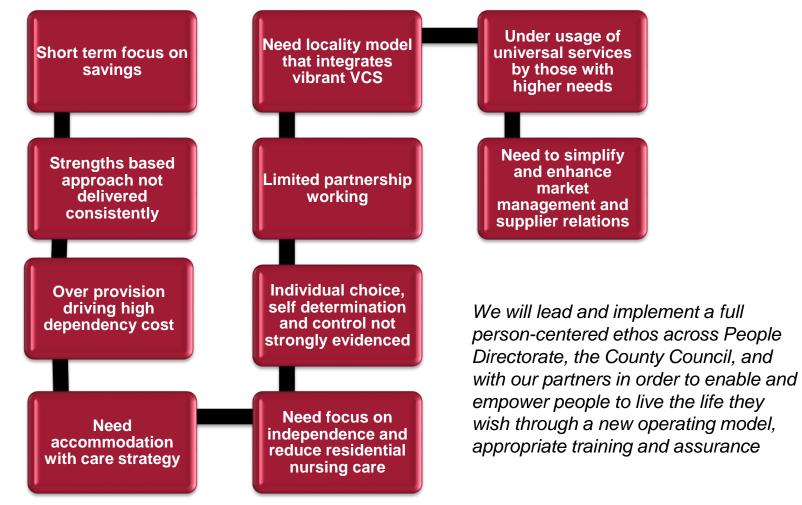
Gross Budget c.£239m Gross Budget c.£46m



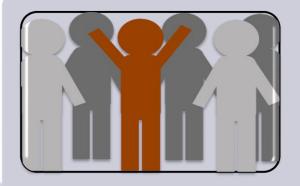
What are we aiming to achieve?

- A single strategy for people and communities
- With a clear AIM
- And a focus on OUTCOMES for people
- Developed and co-produced with people, staff and partners
- That meets need by maximising the use of our assets, resources and workforce
- Gives a clear OFFER to enable people
- Which is clear, simple and easy to access or use
- Reduces duplication in buildings, systems, processes, commissioning, service responses

Key drivers



3 strategic pillars of change are approved:







PERSON CENTRED APPROACH

- Develop one front door for our residents.
- Ensure strong digital offer
- Build on strengths of local community assets
- Collaborative work with partners

SHAPING SERVICES

- All age approach
- Make "strengths" based conversations the norm
- Redirect provider resources to independence and enabling

SHAPING AN EFFECTIVE MARKET

- Engage to develop independence and choice
- Work with partners to create an integration framework
- Commission for the whole population not just those who access "services"

Programme delivery 2020 / 2021 / 2022



How will we deliver the strategy?

- A series of workstreams have been created through the 'case for change' process
- These have been approved through:
 - SLT and Cabinet
 - our directorate transformation board (PDLT),
 - the CSP process and
 - Chief Officers Group (where appropriate, or communicated to COG for information where there is no council-wide implication).
- Each workstream is led by a senior manager and will be delivered through a team of appropriate experience, supported by skilled project managers
- Working propositionyou can do better with lessif you work in a more co-produced, collaborative way
- Examples 1. Care home admissions 2. Carers

What does this mean for my service area?

- Service configuration:
 - We will demonstrate a "One Worcestershire" approach across Council departments and with our partners to provide effective and efficient services across the county.
 - Some services will become much more integrated
 - Some teams will become co-located and work more closely together than ever before
 - Our aim to provide seamless care to the customer, to promote independent living with equality of access

Consultation

- Where change affects employees, we will consult with them and their representatives through existing council processes
- Where change impacts our partners, we will consult with them across the system, including health, the voluntary sector and providers as appropriate
- Where change directly impacts customer groups, we will consult with them and their carers as appropriate



QUESTIONS?